

Valley Alliance to End Homelessness

2023 – 2026 STRATEGIC PLAN

OUR PURPOSE:

We believe a regional continuum of coordinated and accessible resources, guided by a shared housing-first approach, is the foundation for preventing and ending homelessness.

OUR VALUES:

- ❖ **Dignity** – we respect and appreciate each individual, championing their self-worth.
- ❖ **Safety** – we protect the health and well-being of those experiencing homelessness.
- ❖ **Permanency** – we advance safe, sustainable housing practices.
- ❖ **Equity** – we are fair.
- ❖ **Results** – we deliver meaningful outcomes.

OUR GOALS & STRATEGIES:

1. Achieve philanthropic and local government support equal to annual HUD funding.
 - A. Secure individual, corporate and foundation philanthropic funds equal to or greater than 50% of the region's annual HUD funding allocation.
 - B. Secure local government funding equal to or greater than 50% of the region's annual HUD funding allocation.
 - C. Increase annual funding allocation in correlation to annual utilization (HMIS) data and administrative operational growth needs.
2. Achieve a 50% reduction in the number of people experiencing homelessness by 2026. annually to achieve functional zero by 2026.
 - A. Increase the number of the number of spaces suitable for individuals experiencing homelessness to reside by 17% annually, as reflected by the collaborative BNL.
 - B. Establish and implement a standardized case management/navigation services model to support every individual experiencing homelessness, by 2025.
 - C. Develop a model regional program for delivering comprehensive and holistic wrap-around services by 2026.
3. Collaboratively deliver the Built for Zero approach, consistently using housing first principles throughout the system.
 - A. Fully implement Built for Zero practices across all homeless service delivery providers by 2026.
 - B. Provide quality and consistent annual reporting against key metrics, to demonstrate successful regional implementation of a housing first approach.
 - C. Consistently demonstrate quality data collection and input as demonstrated in quarterly BNL and HMIS reporting.
 - D. Align with national efforts to improve Coordinated Entry and strengthen data systems within the Roaring Fork Balance of State (BoS), based on Built for Zero milestones for achieving functional zero.

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4. Provide access to safe and stable housing to meet the diverse needs of those experiencing homelessness.
 - A. Develop and implement Permanent Supportive Housing throughout the region by 2026.
 - B. Increase Rapid Re-Housing capacity by 15% annually through 2026.
 - C. Design and implement a regional strategy for providing year-round shelter solutions, including “safe outdoor space” by 2024.

OUR IMPACT:

All people in the Pitkin, Eagle and Garfield Counties have access to safe and sustainable solutions for preventing or ending and experience of homelessness.